



SK Innovation **2025 2Q Earnings Release**

July 2025 | Investor Relations

Disclaimer

This presentation contains forward-looking statements with respect to financial conditions, results of operations and business of SK Innovation, and plans and objectives of the management of SK Innovation.

Statements that are not historical facts, including statements about SK Innovation's beliefs and expectations, are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results or performance of SK Innovation to be materially different from any future results or performance expressed or implied by such forward-looking statements.

Financial results for 2Q 2025 are subject to change according to the audit by the external independent auditor.

Table of
Contents

- 1 **Highlights**
- 2 Financial Results
- 3 Business Highlights
- 4 Appendix

SK Innovation Corporate Value Enhancement Strategy

Biz Portfolio Restructuring

"Accelerating growth" and strengthening competitiveness in electrification



SK On-SK Enmove Merger

Enhancing Financial Soundness

"Proactively" strengthening financial soundness for stable growth



Net Debt Reduction through Capital Reinforcement

Biz Synergy

2030 EBITDA KRW 200B + α

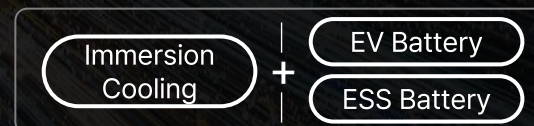
Profit increase through shared customers and cross-selling



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Entering new market based on 'Immersion Cooling + Battery' Package

Expanding battery business through packaged solutions

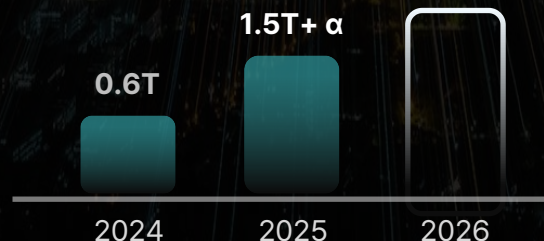


Financial Synergy

Strengthening SK On's financial foundation through EBITDA and capital enhancement

Asset Optimization

Expanding debt reduction through active divestment and non-core asset securitization



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Capital Raising

Proactive capital raising to secure a stable financial structure



Table of
Contents

- 1 Highlights
- 2 **Financial Results**
- 3 Business Highlights
- 4 Appendix

Key Business Results

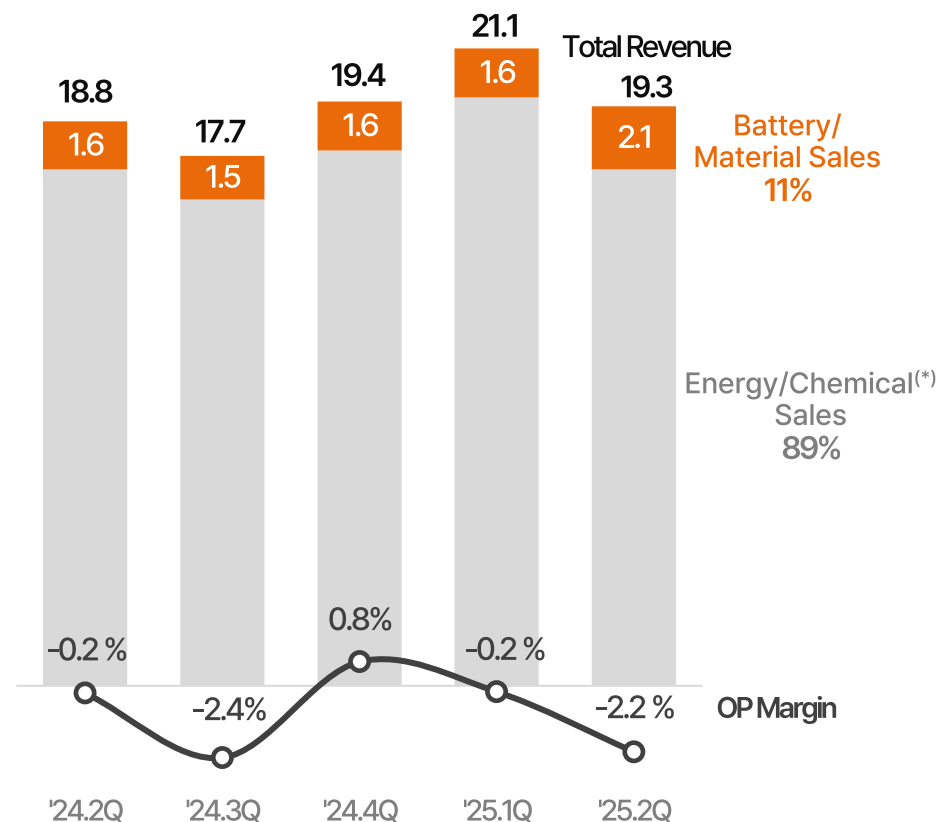
> Financial Result

(Unit: KRW in Billion)

Type	'25.1Q	'25.2Q	QoQ	FY 2024
Revenue	21,146.6	19,306.6	-1,840.0	74,717.0
Operating Profit	-44.6	-417.6	-373.0	315.5
EBITDA	751.6	378.4	-373.2	2,764.0
Non-Operating Profit	-287.8	-843.2	-555.4	-2,695.3
Profit Before Tax	-332.4	-1,260.8	-928.4	-2,379.8

> Financial Highlights

(Unit: KRW in Trillion)



(*) SKE, SKTI, SKET, SKIPC, SKGC, SKEN, SKEO, SKI E&S, SKI Staff, etc.

Key Financial Results

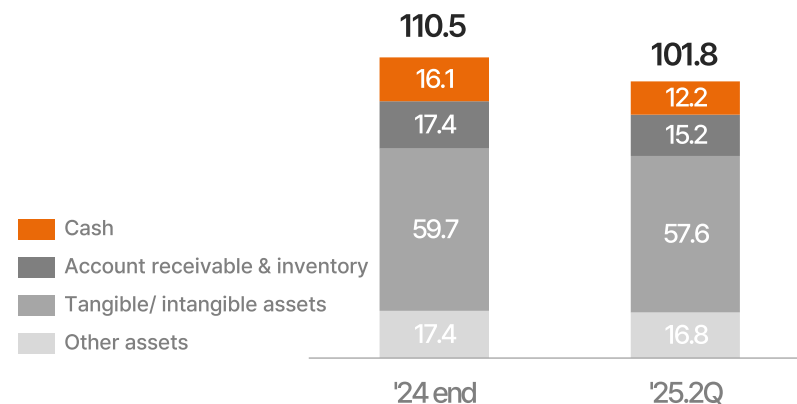
> Balance Sheet

(Unit : KRW in Billion)

Type	'24 end	'25.2Q	vs '24 end
Assets	110,530.1	101,817.3	-8,712.8
- Cash, etc.	16,101.0	12,191.5	-3,909.5
- Account receivable	7,038.0	5,987.0	-1,051.0
- Inventory	10,335.6	9,244.3	-1,091.3
- Tangible & intangible assets	59,657.2	57,603.3	-2,053.9
Liabilities	70,881.2	68,175.1	-2,706.1
- Account payable	9,912.1	7,176.4	-2,735.7
- Debt	44,627.6	45,449.9	+822.3
Shareholder's equity	39,648.9	33,642.2	-6,006.7
Debt/Equity	179%	203%	+24%pt
Net Debt	28,526.6	33,258.4	+4,731.8

> Asset Composition

(Unit: KRW in Trillion)



> Liabilities & Equity Composition

(Unit: KRW in Trillion)

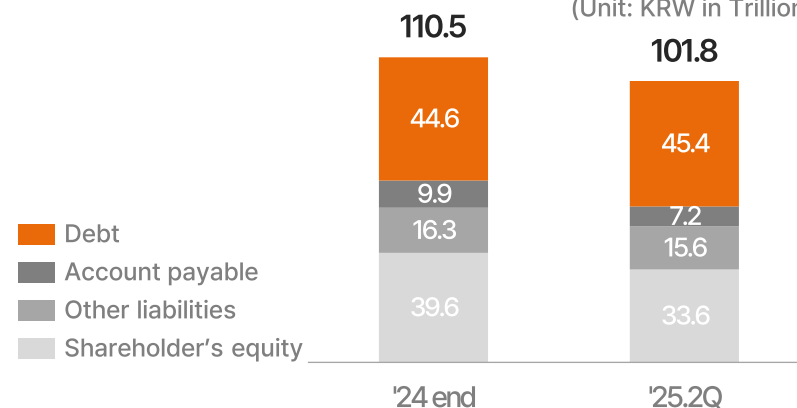
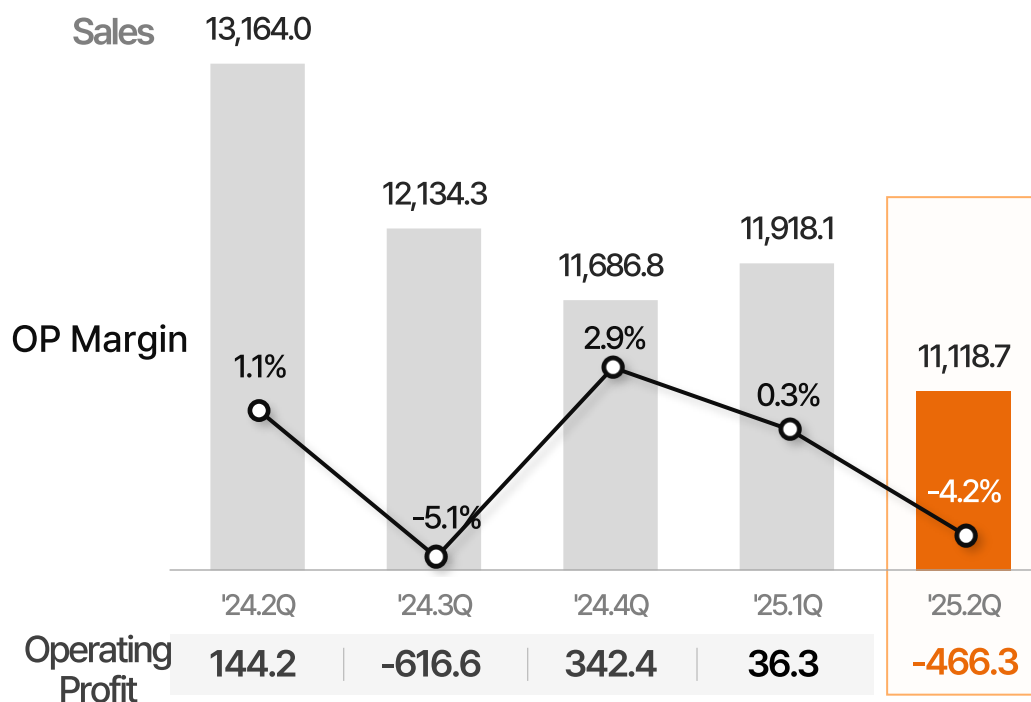


Table of
Contents

- 1 Highlights
- 2 Financial Results
- 3 **Business Highlights**
- 4 Appendix

Despite recovery in refining margins, operating profit **decreased by KRW 502.6 billion** QoQ due to **declines in oil prices and exchange rates**

(Unit: KRW in Billion)



* Includes SKE, SKTI, SKIPC, SKET's petrochemical business performance

Financial Highlights & Outlook



2Q Financial Highlights

Operating profit declined QoQ due to lower oil prices and F/X rates, driven by US tariff policy, OPEC+'s shift to increase production and geopolitical volatility



3Q Market Outlook

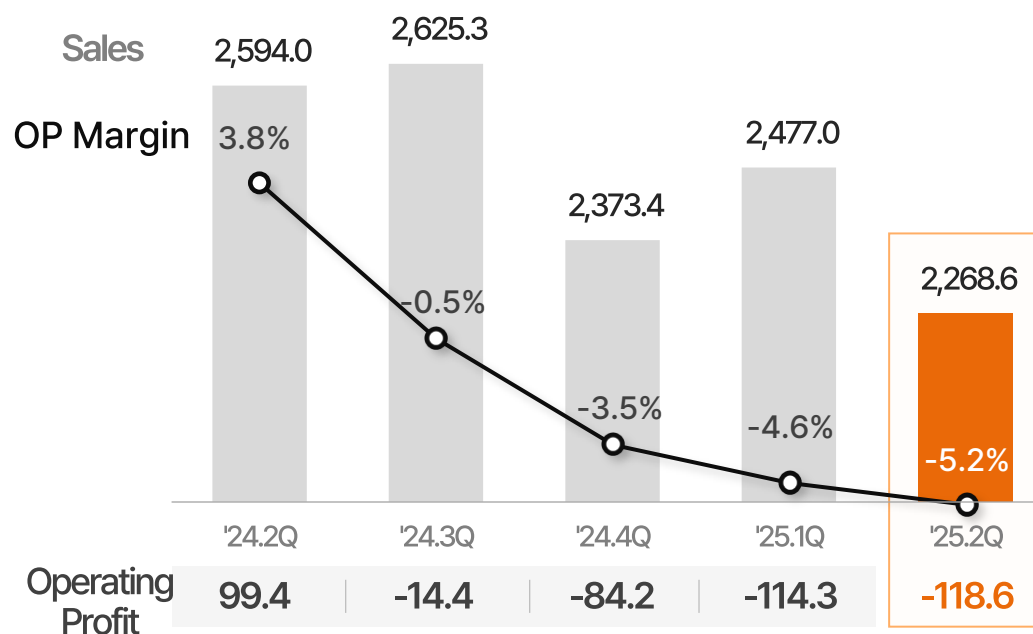
Refining margins are expected to sustain improvement, supported by rising product demand amid eased tariff risks and tight regional and global supply

Oil price & Product Crack

Oil price & Crack (\$/B)	'25.1Q	'25.2Q	QoQ
Dubai Quarter Average	76.9	66.9	-10.0
Dubai Last Month of Quarter Average	72.5	69.3	-3.2
Gasoline	6.0	9.9	+3.9
Diesel	14.3	15.8	+1.5
Kerosene	13.2	14.2	+1.0

Despite improvement in the Olefin spread, **operating loss persisted** due to a decline in the BZ spread and scheduled PX turnaround

(Unit: KRW in Billion)



Financial Highlights & Outlook



2Q Financial Highlights

Operating loss incurred due to a decline in the BZ spread and scheduled PX turnaround



3Q Market Outlook

Aromatic	Spread is expected to weaken due to PX plant operation, seasonal slowdown in polyester demand, and increased BZ supply
Olefin	Spread is expected to weaken due to decreased regional downstream product demand and tariff uncertainties

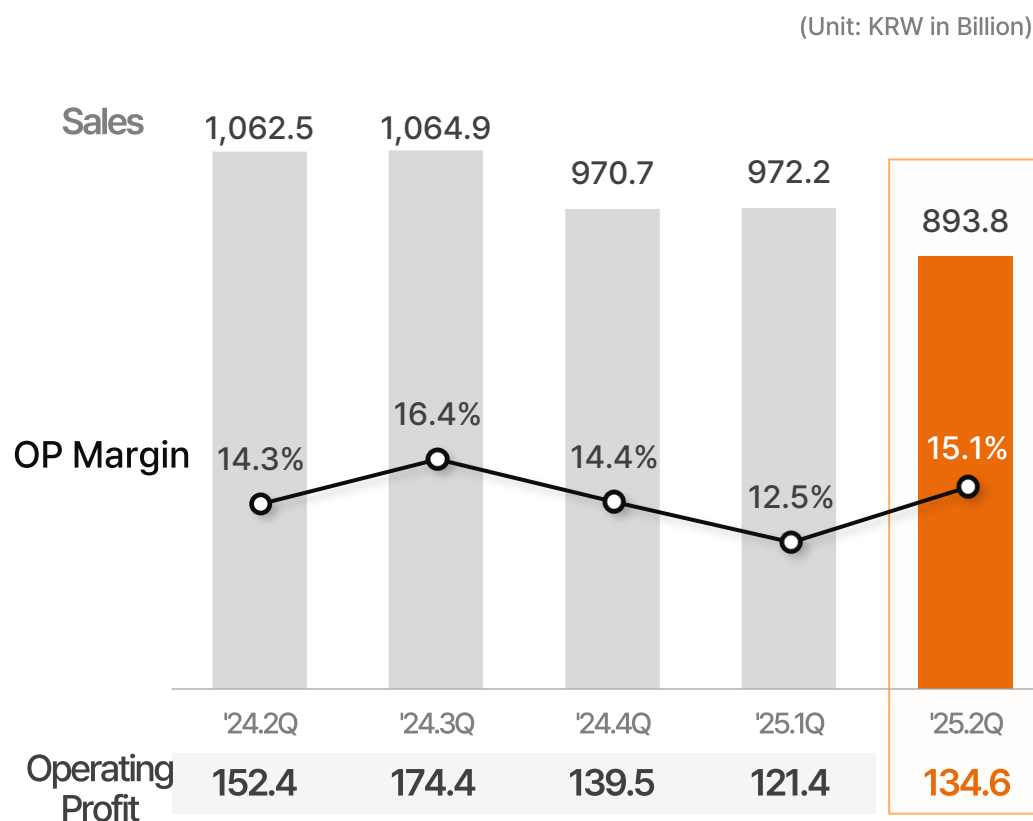
➤ Spread by Product

Spread (\$/MT)	'25.1Q	'25.2Q	QoQ
PX	203	230	27
BZ	219	152	- 67
PE	250	275	25
PP	261	328	67

➤ Average PX Utilization Rate

Utilization	'25.1Q	'25.2Q
PX(Ulsan)	71%	33%
PX(Incheon)	67%	63%

Operating profit **increased by KRW 13.2 billion QoQ**, driven by **firm selling prices** and **lower costs**



Financial Highlights & Outlook



2Q Financial Highlights

Operating profit increased QoQ

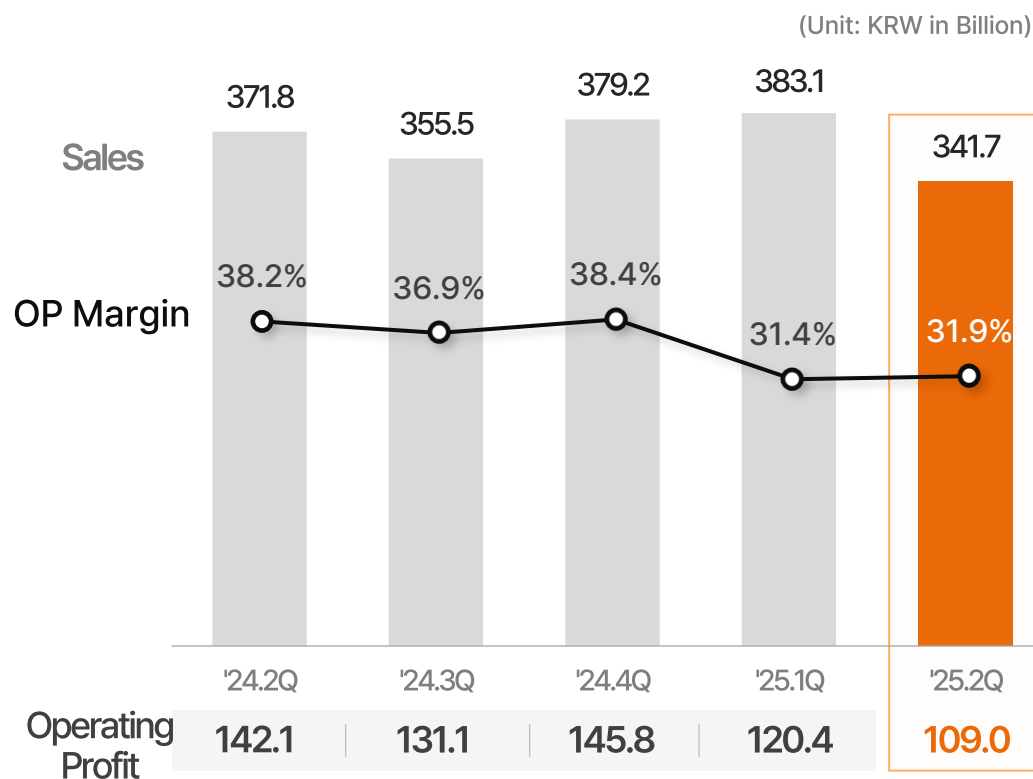
as solid selling prices and lower costs
from declining oil prices led to
margin improvements



3Q Market Outlook

Supply is expected to rise as major suppliers
complete maintenance, but seasonal demand is
projected to support stable profitability

Operating profit **fell by KRW 11.4 billion** QoQ,
driven by lower oil prices



Financial Highlights & Outlook



2Q Financial Highlights

Operating profit slipped QoQ
due to declines in oil and gas prices

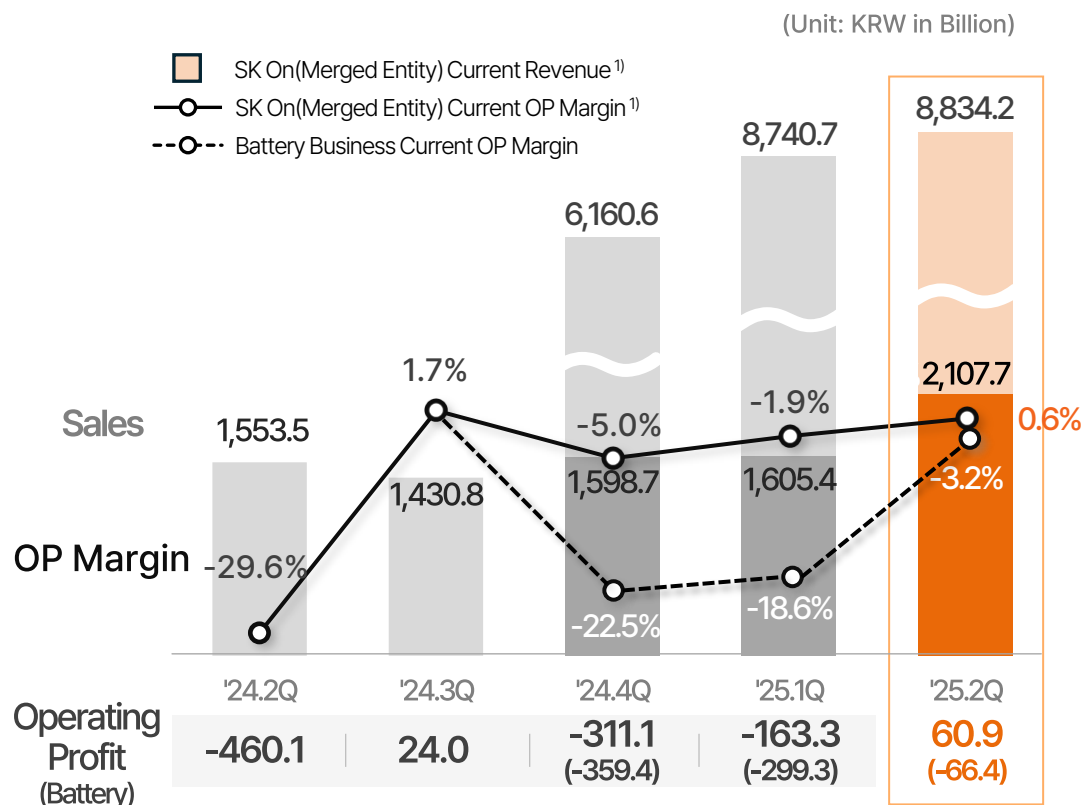
Unit: 1Kbbl	'25.1Q	'25.2Q
Sales volume	5,929	5,946
% of Oil	44%	42%

Benchmark

Category	'25.1Q	'25.2Q	QoQ
Brent (\$/B)	75.7	67.8	-7.9
WTI (\$/B)	71.5	63.9	-7.6
NBP(\$/mmbtu)	14.3	11.4	-2.9

* NBP: National Balancing Point (European natural gas exchange)

SK On(Merged Entity) posted a profit driven by increased utilization rates in the U.S.



1) SK On completed mergers with SKTI on November 1, 2024, and SK Enterm on February 1, 2025. The consolidated financials exclude intercompany transactions within SK Innovation and therefore differ from SK On's (merged entity) actual performance

Financial Highlights & Outlook



2Q Financial Highlights

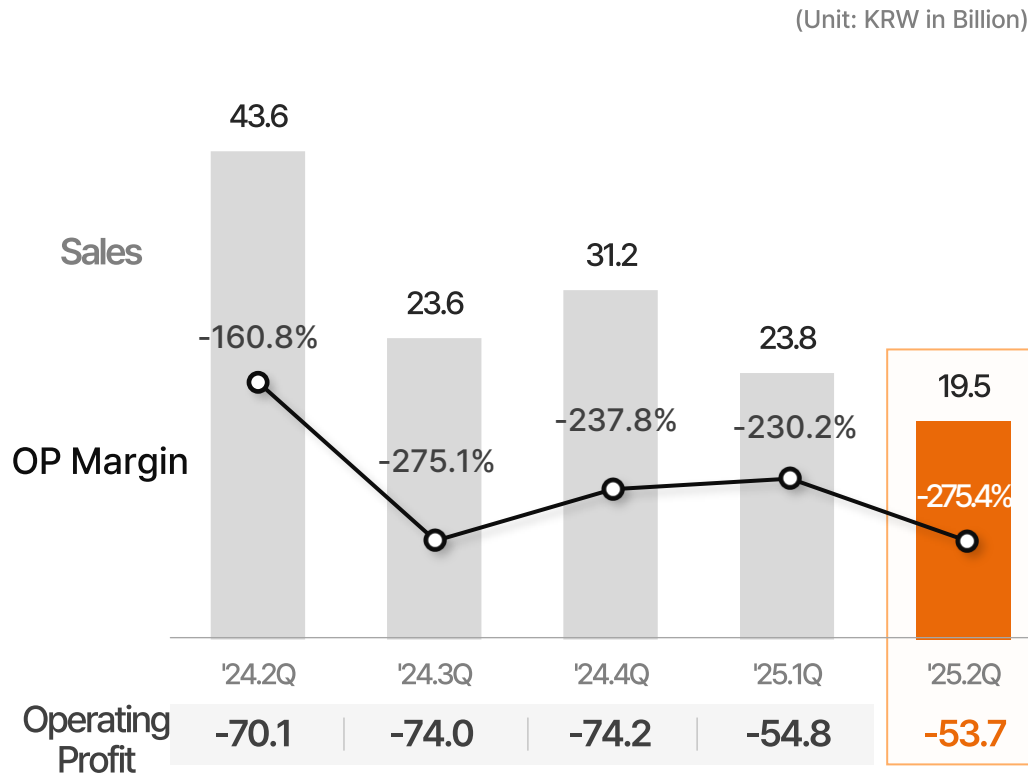
Operating profit improved, driven by enhanced utilization rates by promptly responding to increasing demand in the U.S.



3Q Market Outlook

Despite continued uncertainties from U.S. policies and initial burden from new plants, **aim to defend profitability** through operational efficiency and operation improvement

Operating loss narrowed by KRW 1.1 billion due to higher sales volume



- ※ The above results exclude internal transactions within SK Innovation and thus differ from SKIET's consolidated financial statements
- ※ SKIET's consolidated 2Q 2025 revenue was KRW 82.8 billion, with an operating loss of KRW 53.8 billion (OP margin of -65.0%)

Financial Highlights & Outlook



2Q Financial Highlights

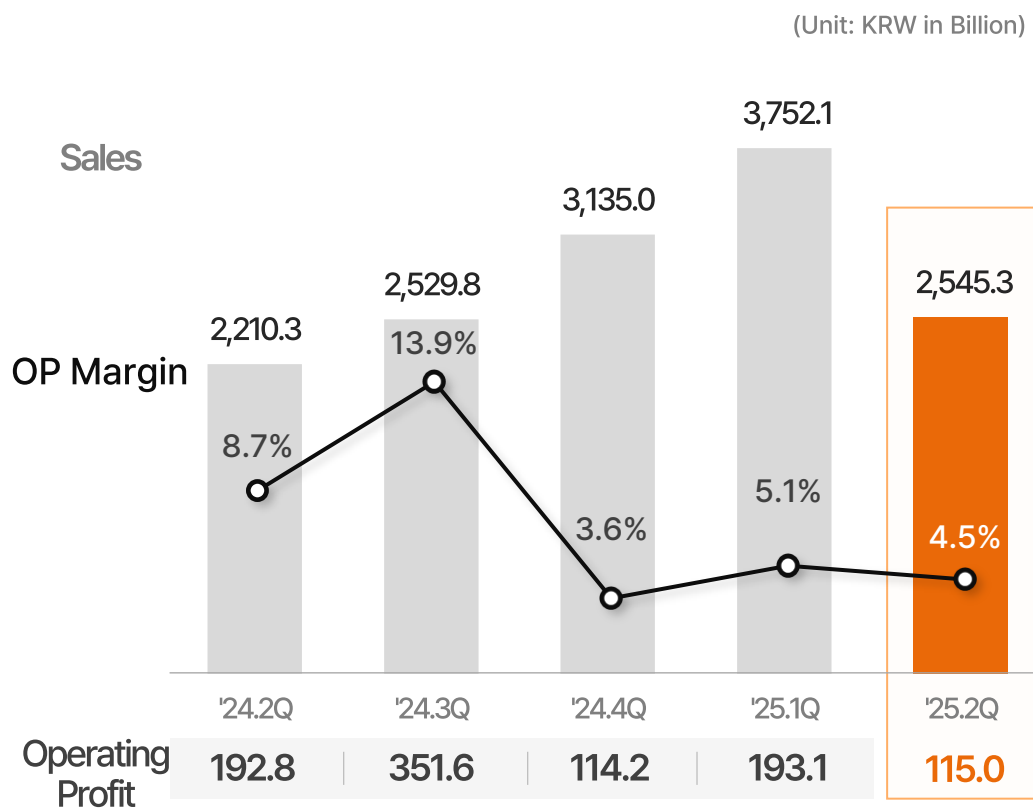
Operating loss decreased QoQ driven by expanded sales of EV and ESS products to major customers



3Q Market Outlook

Gradual performance improvement is anticipated, backed by increased North American sales and continued efforts to expand ESS customer base

Operating profit fell by KRW 78.1 billion QoQ due to the city gas off-season and etc.



※ '24.1Q~'24.4Q results are recalculated figures based on the merged entity

Financial Highlights & Outlook



2Q Financial Highlights

Operating profit declined QoQ due to lower city gas sales with the onset of the seasonal off-peak period



3Q Market Outlook

With SMP typically rising during the summer, **operating profit is expected to increase QoQ**, supported by stronger dispatch competitiveness and higher power plant utilization

Key Benchmark

Type	'25.1Q	'25.2Q	QoQ
JCC (\$/B)	78.8	74.1	△4.7
HHP (\$/mmbtu)	3.7	3.4	△0.2
JKM (\$/mmbtu)	14.7	12.5	△2.1
SMP (KRW/kWh)	113.5	121.2	+7.7

* JCC: Japan Crude Cocktail
HHP: Henry Hub Price
JKM: Japan Korea Marker
SMP: System Marginal Price

Table of

Contents

- 1 Highlights
- 2 Financial Results
- 3 Business Highlights
- 4 **Appendix**

Business Performance (Excluding intercompany transactions)

(Unit: KRW in Billion)

Type	Revenue			Operating Profit		
	'25.1Q	'25.2Q	QoQ	'25.1Q	'25.2Q	QoQ
Refining ¹⁾	11,918.1	11,118.7	-799.4	36.3	-466.3	-502.6
Petrochem ²⁾	2,477.0	2,268.6	-208.4	-114.3	-118.6	-4.3
Lubricants	972.2	893.8	-78.4	121.4	134.6	+13.2
E&P ³⁾	383.1	341.7	-41.4	120.4	109.0	-11.4
Battery	1,605.4	2,107.7	502.3	-299.3	-66.4	+232.9
Materials ⁴⁾	23.8	19.5	-4.3	-54.8	-53.7	+1.1
E&S	3,752.1	2,545.3	-1,206.8	193.1	115.0	-78.1
Others ⁵⁾	14.9	11.3	-3.6	-47.4	-71.2	-23.8
Total	21,146.6	19,306.6	-1,840.0	-44.6	-417.6	-373.0

1) Refining | SKE, SKTI, SKET, SKIPC's petroleum businesses

2) Petrochem | SKGC, SKIPC's petrochemical businesses

3) E&P | Includes the performance of the Peru 88 and 56 blocks currently attributed to SKI

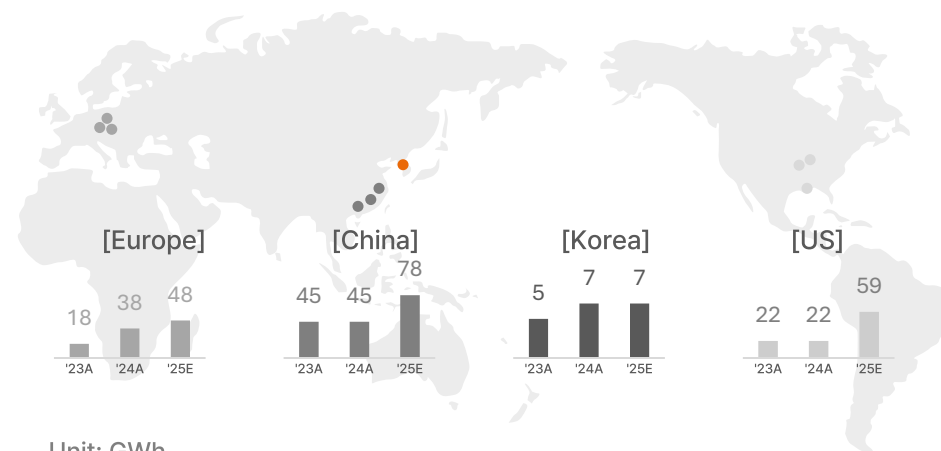
4) Materials | Reflects SKI's consolidated financial data excluding internal transactions and thus differs from SKIET's performance

5) Others | Staff, etc.

Battery Production Capacity

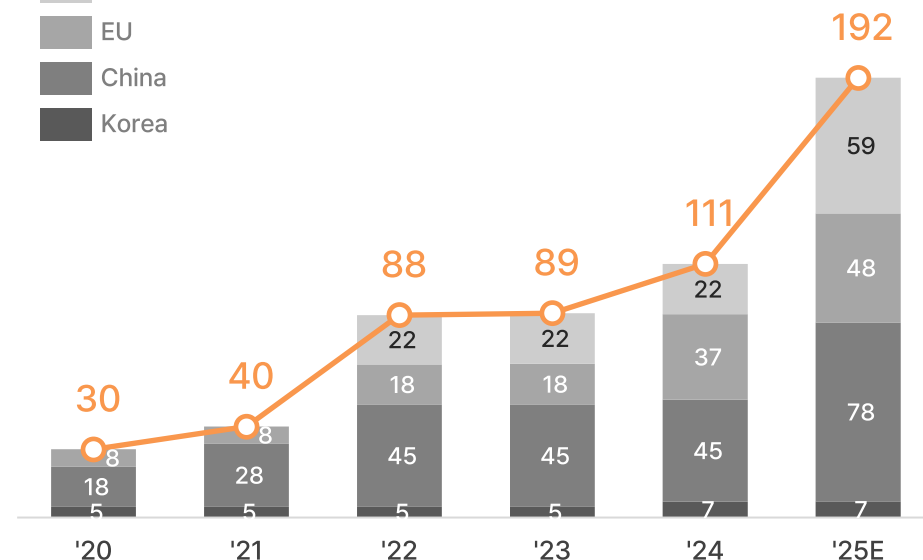
Existing sites

Region	Plant	Capacity (GWh)	Commercial Production
Korea	Korea Plant (Seosan Bld 1/2)	7.0	3Q18
	Korea Plant No.3 (Seosan)	14.0	2026
Europe	Hungary Plant No.1 (Komarom)	7.5	1Q20
	Hungary Plant No.2 (Komarom)	10.0	1Q22
	Hungary Plant No.3 (Ivancsa)	30.0	2Q24
US	US Plant No.1 (Georgia)	10.0	1Q22
	US Plant No.2 (Georgia)	12.0	4Q22
	BlueOvalSK (Kentucky No 1)	37.0	3Q25
	BlueOvalSK (Tennessee)	45.0	2026
	HMG North America JV (Georgia)	35.0	2026
China	BEST JV (Changzhou)	7.5	2Q20
	EUE JV (Huizhou)	10.0	1Q21
	SKOJ JV Bld 1+2 (Yancheng)	27.0	1Q21
	SKOY (Yancheng)	33.0	2025



Unit: GWh

—○— Total
 US
 EU
 China
 Korea



* Battery Production based on maximum capacity

SKI E&S(LNG)

(*) Based on the company's shareholding

Region	Key Blocks	Output *	Production
Australia	Caldita-Barossa gas fields	1.3 million tons (per annum)	4Q25
US	Woodford gas field	1.1 million tons (per annum)	3Q14
Vietnam	15-1/05 Block	N/A	2026(E)
	15-1 Block	3,100 B/D	4Q03
	15-2/17 Block	N/A	Exploration ongoing
	16-2 Block	N/A	Exploration ongoing
China	17/03 Block	10,000 B/D	2Q23
Peru	88 Block	8,500 B/D 25,000 BOE/D (Gas)	2004~
	56 Block	1,800 B/D 8,000 BOE/D (Gas)	2008~
Libya	NC174 Block	250 B/D	2Q04
Malaysia	SK427 Block	N/A	Exploration ongoing
	KETAPU Cluster	N/A	Exploration ongoing



	← (~'24) →	← (~'27) →	← (~'30) →
Vietnam 16-2	Exploration	Exploration	Development
Malaysia SK427	Exploration	Exploration	Development
Vietnam 15-1/05	Development	Production	Production
Vietnam 15-2/17	Exploration	Development	Production